

**PAY POLICY  
STATEMENT  
FOR THE FINANCIAL YEAR  
2023/2024**

# Statement of Pay Policy for the year 1 April 2023 to 31 March 2024

## 1. Introduction

Sections 38 – 43 of the Localism Act 2011 require the Authority to produce a policy statement that covers a number of matters concerning the pay of the Authority's staff, principally its Chief Officers and the Authority's lowest paid employees. This pay policy statement meets the requirements of the Localism Act 2011 and takes account of the guidance issued by the Secretary of State for Communities and Local Government in February 2012 and the supplementary guidance issued in February 2013 both entitled "Openness and accountability in local pay: Guidance under section 40 of the Localism Act" together with the Local Government Transparency Code 2015 where applicable.

This pay policy statement does not apply to employees of schools maintained by the Authority and is not required to do so.

In accordance with the provisions of the Localism Act 2011 this pay policy statement is required to be approved by a resolution of the Authority before it comes into force.

Once approved by the full Council, this policy statement will come into immediate effect, superseding the previous 2022/23 pay policy statement, which was itself previously amended on 13 December 2022 and will be reviewed annually in the first quarter of the financial year.

## 2. Definitions used in this Pay Policy Statement

All the posts below are collectively referred to as **Chief Officer**.

➤ **Chief Executive**, who is the Authority's **Head of the Paid Service** under section 4(1) Local Government and Housing Act 1989.

➤ **Statutory Chief Officers**, which in this Authority are:-

**Strategic Director - Children's Services**

**Strategic Director - Adult Social Care** who is the Authority's designated Director of Adult Social Services.

**Director of Finance & IT** who is the Authority's Chief Finance Officer under section 151 Local Government Act 1972 and section 6 Local Government and Housing Act 1989

**Director of Legal & Governance** who is the Authority's Monitoring Officer under section 5 Local Government and Housing Act 1989.

**Director of Public Health**

➤ **Non-statutory Chief Officers and Deputy Chief Officers**, which in this Authority are:-

All other Strategic Directors, Directors, Deputy Directors and Assistant Directors.

The **Lowest Paid Employees** are defined as employees paid on Spinal Column Point 2 of the National Joint Council (NJC) for Local Government Services pay scales. This definition has been adopted as it is the lowest level of remuneration attached to a post in this Authority (see section 5 below).

### **3. The Overall Approach to Pay and Remuneration**

The Authority's overall approach to pay and remuneration for its employees is based on:

- Ensuring that the overall remuneration aligns with: -
  - The responsibilities and accountabilities of particular posts
  - Market norms for the local government and public sectors
  - Pay levels in the local area, including neighbouring public sector employers.

The Authority seeks to maintain this overall approach by carefully monitoring pay data provided by the Joint Negotiating Committees (JNCs) for Chief Officers and Chief Executives of Local Authorities, Local Government Association/Employers and other pay surveys.

### **4. Policy on Remunerating Chief Officers**

#### **Policy on Remunerating the Chief Executive**

The Chief Executive is employed pursuant to the terms and conditions of employment of the Joint Negotiating Committee (JNC) for Chief Executives of Local Authorities as amended and supplemented by local agreements, decisions and the rules of the Council.

The Authority recognises that the role of Chief Executive is to lead the Authority's workforce, has the greatest level of accountability and so warrants the highest pay level in the Authority.

When setting the remuneration for the Chief Executive the Authority will compare the current salary of the post with comparable salaries for Chief Executives at councils of a similar size, type and location. Specialist advice will normally be sought on an appropriate starting salary.

The Chief Executive is employed on a defined salary (not a grade range) and this salary is increased in accordance with any nationally agreed pay awards as determined by the national Joint Negotiating Committee for Chief Executives of Local Authorities.

Salary of the Current Chief Executive as at 1 April 2023 is £199,472 p.a. (pay award pending) Which will be increased in accordance with the nationally agreed pay award as determined by the national Joint Negotiating Committee for Chief Executives of Local Authorities.

The proposed Salary of the new Chief Executive is £205,000 p.a. (pay award pending) upon commencement of the post, and will be increased in accordance with the nationally agreed pay award as determined by the national Joint Negotiating Committee for Chief Executives of Local Authorities.

#### **Policy on Remunerating Other Chief Officers**

Chief Officers are employed pursuant to the terms and conditions of employment of the Joint Negotiating Committee (JNC) for Chief Officers as amended and supplemented by local agreements and decisions.

Grades for Chief Officer posts are determined through job evaluation which is a systematic way of determining the value of a job in relation to other jobs in the organisation and provides an analytical approach to evaluating the job value through allocating points to different factors (responsibilities and duties) of the job role, the total score of which equates to a grade range within the Authority's pay and grading structure for Chief Officers. The scheme used

for this is Korn Ferry Hay JE methodology. These grade ranges are set out below.

A grade range consists of a number of incremental salary points through which employees may progress until the top of the grade is reached. Progression within each grade range will normally be by annual increment at 1 April each year until the top of the grade range is reached.

The grades and salary ranges as at 1 April 2023 are:

Strategic Director 1	£151,127 – £158,342 (SD1)
Strategic Director 2	£124,670 - £136,696 (SD2)
Director 1	£116,552 - £128,007 (Dir 1)
Assistant Director 1	£106,268 - £112,403 (AD1)
Assistant Director 2	£94,000 - £106,268 (AD2)
Assistant Director 3	£81,734 - £94,000 (AD3)

All the posts referred to as 'Chief Officer' for the purpose of this pay policy statement and the respective salary ranges are attached at Appendix B. It should be noted that the pay award has been agreed for Chief Officers at this time for 2023/24, however the pay award for Chief Executives is still under negotiation.

### **Other Aspects of Chief Officer Remuneration**

Other aspects of Chief Officer remuneration covered by this pay policy statement include the policies in respect of recruitment, pay increases, performance related pay, earn back (withholding an element of base salary related to performance), bonuses, ex gratia payments, honoraria (payment for increased duties and responsibilities), termination payments and re-employment when in receipt of a Local Government Pension Scheme (LGPS) pension or a redundancy/severance payment. These matters are addressed in the schedule that is attached to this pay policy statement at **Appendix A**.

### **Public Health**

Following the transfer of responsibility for public health to local authorities on 1 April 2013, those employees of the NHS assigned to the area transferring, transferred to the employment of the Authority and remain on their current terms and conditions of employment including salary and membership of the NHS pension scheme.

There are a number of the Public Health Consultants who report to the Director of Public Health on NHS pay rates which fall within the pay ranges assigned to JNC Chief Officers within the Council. As such, some or all of this pay policy statement may not apply to them.

### **Tax Avoidance Measures**

All chief officers are remunerated via monthly salary payments through PAYE. Appropriate tax and national insurance deductions are made in accordance with HMRC regulations and there are no arrangements in place for the purpose of minimising tax payments.

Where the Council is unable to recruit senior managers, or there is a need for interim support to provide cover for a substantive Chief Officer role, the Council will, where necessary, consider engaging individuals under a "contract for service". These will be sourced through a relevant procurement process ensuring the Council is able to demonstrate the maximum value for money benefits from competition. In these cases, appropriate tax and national insurance deductions will be assessed and deducted as required in accordance with HMRC regulations.

## **5. Policy on Remunerating the Lowest Paid Employees in the Workforce**

Pay levels for specific posts are determined through a job evaluation system. Job Evaluation is a systematic way of determining the value of a job in relation to other jobs in the organisation. The job evaluation scheme provides an analytical approach to evaluating the job value through allocating points to different factors (responsibilities and duties) of the job role, the total score of which equates to a grade within the Authority's pay and grading structure. The Authority uses the National Joint Council Local Government Services Job Evaluation Scheme (the NJC Scheme) to evaluate all posts on Bands 1 to 8 (this covers spinal column points 2 to 22 of the NJC pay spine.)

The pay levels are increased in accordance with any nationally agreed pay awards as determined by the National Joint Council (NJC) for Local Government Services.

### **Remuneration of Lowest Paid Employees**

- a. The lowest pay point in this Authority as at 1 April 2023 is spinal column point 2 which relates to an annual full time salary of £20,441 (pay award pending) p.a. and can be expressed as an hourly rate of pay of £10.60. This pay point and salary is the lowest pay point routinely used by the Authority for its substantive roles determined by the Authority as part of its pay and grading structure for employees employed on Local Government Services Terms and Conditions. This is the definition of the "lowest paid employees" adopted by the Authority for the purposes of this Pay Policy Statement and is only increased in accordance with any nationally agreed pay awards as determined by the NJC for Local Government Services. From 1 April 2023 SPC1 and the hourly rate of £10.50 has been deleted as per the 2022/2023 NJC pay award, and all staff who were on SCP1 have been moved to SCP2.
- b. There is no bonus pay.
- c. Additional allowances or other payments are made in connection with an employee's pattern of hours e.g. shift work, but these are only paid in accordance with the terms and conditions of employment that have been negotiated and agreed through appropriate collective bargaining mechanisms (national or local) or as a consequence of Authority decisions.
- d. There are no benefits in kind.
- e. Redundancy payments are paid in accordance with the Authority's Discretionary Compensation Policy. [Discretionary Compensation Policy.doc](#)
- f. Based on the application of the job evaluation process, the Council uses the nationally negotiated, National Joint Council (NJC) pay spine as the basis for its local grading structure for all posts graded up to and including PO6 (this covers spinal column points 1 to 43 of the NJC pay spine.)

## **6. Policy on the Relationship between Chief Officer Remuneration and that of Other Staff**

This section sets out the Authority's overall approach to ensuring pay levels are fairly and appropriately dispersed across the organisation, including the current pay multiple which applies within the Authority.

The Authority believes that the principle of fair pay is important to the provision of high quality and well-managed services and is committed to ensuring fairness and equity in its remuneration practices. The Authority's pay policies, processes and procedures are

designed to ensure that pay levels are appropriately aligned with, and properly reflect, the relative demands and responsibilities of each post and the knowledge, skills and capabilities necessary to ensure that the post's duties are undertaken to the required standard, as well as taking account of relevant market considerations, if necessary. This includes ensuring that there is an appropriate relationship between the pay levels of its senior managers and of all other employees.

The Local Government Transparency Code 2015 requires the Authority to publish its 'pay multiple', i.e. the ratio between the highest paid salary and the median average salary of the whole of the Authority's workforce. Guidance issued under the Localism Act 2011 recommends that the 'pay multiple' is included in the Authority's pay policy statement.

From 1 April 2022 until the commencement of the new Chief Executive, the highest paid salary in this Authority is £199,999 p.a. which is paid to the Chief Investment Officer in West Yorkshire Pension Fund. The post of Chief Investment Officer, West Yorkshire Pension Fund is a unique and highly skilled investment role, as such proved difficult to recruit to and market salary benchmarking data has supported this level of remuneration. As a consequence, the remuneration of the Chief Investment Officer, West Yorkshire Pension Fund is a spot salary of £199,999 to facilitate this position being filled by a sufficiently qualified and experienced individual.

The West Yorkshire Pension Fund is a separate ring-fenced account outside the Council's core management accounts and is funded from the management and administration budget within the West Yorkshire Pension Fund accounts across five Local Authorities and 441 other bodies, not from Bradford Metropolitan District Council's base budget and Council Taxpayers.

The current median average salary in this Authority (not including employees in schools maintained by the Authority) is £24, 948 p.a (2023 pay award pending), which is down from £25,409 in November 2022. The ratio between the two salaries, the 'pay multiple' is 8:1, up from 7.9:1 in November 2022. The pay multiple will change to 8.2:1 upon commencement of the new Chief Executive and will also need to be reviewed when the NJC pay award is agreed and implemented. This Authority does not have a policy on maintaining or reaching a specific 'pay multiple', however the Authority is conscious of the need to ensure that the salary of the highest paid employee is not excessive and is consistent with the needs of the Authority as expressed in this pay policy statement.

The TUPE transfer of staff out of the Council to the Bradford Children's and Families Trust on 1 April 2023 has affected the median average annual salary, reducing it by £461, which has had a knock-on detrimental effect on the pay multiple.

The decision to form a company was made in response to a report from Children's Commissioner Steve Walker, who has been working with the Authority since September 2021. Mr Walker was appointed by the Department for Education to work with the Authority after Ofsted found that our Children's Services, whilst getting better, were not improving quickly enough.

Forming the Trust is something the Authority did voluntarily to put our children first and to give our valued social care staff certainty over the future direction of the service and the opportunity to draw on resources and expertise nationally.

It will bring greater investment and support so that children and young people in the district feel the impact of this work sooner. In addition to Children's Social Care, the Authority has

taken the opportunity to identify additional services / teams within Children's Services and other Council Departments that have strong interdependencies with Children's Social Care or those that provide support services for Children's Social Care that would benefit from transferring to the new Trust which would ultimately improve the outcomes of children, young people and families in Bradford District.

As a result, 1094 staff (1475 positions including vacancies) transferred from the following areas: Children's Services (Children Social Care, Safeguarding Reviewing & Commissioning, Business Support), Place (Youth Service District Team), Corporate Resources (HR, Finance, IT) Chief Executive's Office (Policy and Performance, Communications & Marketing).

## **7. Approval of New Posts with a Salary Package of £100,000 p.a. or more**

All the posts referred to as 'Chief Officer' for the purpose of this pay policy statement and the respective salary ranges are attached at Appendix B.

The Authority will ensure that full Council must approve any salary package of £100,000 p.a. or more before it is offered in respect of a new post not listed in Appendix B or if it is proposed to pay more than the top of the salary range for an existing post in Appendix B (excluding pay awards) unless paragraph 9 of this pay policy statement applies. This does not apply to offers of appointment made to employees employed in schools maintained by the Authority. The salary package will be defined as base salary, routinely payable allowances and any benefits in kind that are due under the contract.

## **8. Severance Payments for Chief Officers**

If the Council is considering making a severance payment to a Chief Officer the decision as to whether such a payment should be made will be taken by Staffing Committee or a sub-committee of Staffing Committee both of which are sub-committees of full Council provided that if the proposed severance payment is £100,000 or more, (excluding accrued pension rights) then the decision as to whether the payment should be made will be taken by full Council.

## **9. Flexibility to Address Recruitment Issues for Vacant Posts**

In the vast majority of circumstances, the provisions of this pay policy statement will enable the Authority to ensure that it can recruit effectively to any vacant post. There may be exceptional circumstances when there are recruitment difficulties for a particular post and where there is evidence that an element of the overall remuneration is not sufficient to secure an effective appointment. This pay policy statement recognises that this situation may arise in exceptional circumstances and therefore a departure from this policy can be implemented without having to seek full Council approval for a change of the pay policy statement. Such a departure from this pay policy statement will be expressly justified in each case and will be approved through an appropriate Authority decision making process.

## **10. Amendments to the Policy**

If a major change to this pay policy statement is considered to be appropriate during the year, then a revised draft pay policy statement will be presented to full Council for consideration.

## **11. Policy for Future Years**

This pay policy statement will be reviewed each year and will be presented to full Council each year for consideration in order to ensure that a policy is in place for the Authority prior to the start of each financial year.

## **12. Publication**

The Authority will publish this pay policy statement on its website ([www.bradford.gov.uk](http://www.bradford.gov.uk)) as soon as is reasonably practicable after it has been approved by Council. Any subsequent amendments to this pay policy statement made during the financial year to which it relates will also be similarly published. The Authority currently publishes information on Chief Officer Remuneration in its Annual Statement of Accounts in accordance with the requirements of the Accounts and Audit Regulations 2015 and the Local Government Transparency Code 2015 [Statement of Accounts | Bradford Council](#)



### Other Aspects of Chief Officer Remuneration

Aspect of Chief Officer Remuneration	Authority Policy
Recruitment	The post will be advertised and appointed to at the appropriate approved salary grade and salary range for the post in question (as set out in Section 4 and Appendix B) unless there is good evidence that a successful appointment of a person with the required skills, knowledge, experience, abilities and qualities cannot be made without varying the overall remuneration. In such circumstances a variation to the remuneration package may be appropriate under the Authority's pay policy statement and any variation will be approved through the appropriate decision making process. The Authority has a relocation scheme that provides assistance to all new employees including Chief Officers meeting the relocation criteria up to a maximum of £8,000.
Pay Increases	The Authority will apply any pay increases that are determined by relevant national negotiating bodies.
Performance Related Pay	The terms of the contract of employment do not provide for performance related pay.
Earn-Back (Withholding an element of base salary related to performance)	The terms of the contract of employment do not provide for an element of base salary to be withheld related to performance. Any areas of underperformance are addressed in accordance with relevant Authority procedure.
Bonuses	The terms of the contract of employment do not provide for the payment of bonuses.
Ex-Gratia Payments	The Authority does not make ex gratia payments.
Honoraria	Honoraria payments are additional payments paid to employees for increased duties and responsibilities. Honoraria will only be considered where employees take on additional duties and responsibilities beyond the remit of their substantive role and would be subject to approval through the appropriate decision making process.
Expenses	The Authority pays reasonable out-of-pocket expenses actually incurred.
Local Government Pension Scheme (LGPS)	<p>The Authority provides access to the Local Government Pension Scheme for Chief Officers in accordance with the statutory provisions of the scheme.</p> <p>The employer's contribution rate for all Authority employees who are members of the LGPS is currently 16.8% (at 1 April 2023) of salary and is set by actuarial valuation of the West Yorkshire Pension Fund every 3 years. How much employees pay themselves in pension scheme contributions depends on how much they earn. The employee contribution rates from 1 April 2023 are:</p> <ul style="list-style-type: none"> <li>Employees earning up to £16,500 contribute 5.5%</li> <li>Employees earning between £16,501 and £25,900 contribute 5.8%</li> <li>Employees earning between £25,901 and £42,100 contribute 6.5%</li> <li>Employees earning between £42,101 and £53,300 contribute 6.8%</li> <li>Employees earning between £53,301 and £74,700 contribute 8.5%</li> <li>Employees earning between £74,701 and £105,900 contribute 9.9%</li> <li>Employees earning between £105,901 and £124,800 contribute 10.5%</li> <li>Employees earning between £124,801 and £187,200 contribute 11.4%</li> <li>Employees earning more than £187,201 contribute 12.5%.</li> </ul>

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Aspect of Chief Officer Remuneration	Authority Policy
Termination Payments and payment of pension benefits on termination	<p>There are no separate provisions for termination payments for Chief Officers. Redundancy payments will be paid in accordance with the Authority's <a href="#">Discretionary Compensation Policy.doc</a></p> <p>The Authority has agreed written policies on how it will apply any discretionary powers it has under the LGPS regulations. The Authority's policies are provided at <a href="#">LGPS Pension Discretion Policy Statements</a>. There are no separate policies for Chief Officers.</p> <p>Other than payments referred to above the Authority's policy is not to make any other termination payments, other than where it has received specific legal advice to the effect that a payment may be necessary in appropriate cases to eliminate risk of successful legal claims or to settle legal proceedings against the Authority.</p>
Election Fees	<p>The Chief Executive receives fee payments pursuant to his/her appointment as Returning Officer at national elections. The fees paid in respect of national elections vary according to the size of the electorate and number of postal voters and are calculated in accordance with an allowance set by central government. Fee payments for national elections are, in effect, not paid by the Authority as the fees are reclaimed.</p> <p>The Chief Executive does not receive any additional payment for the role of Returning Officer for local government elections.</p> <p>Separate payments set by the Authority are made to the Director of Legal &amp; Governance as Deputy Returning Officer, in accordance with the same principles for the Returning Officer as described above.</p> <p>The amounts paid are published on the Authority's website in the Annual Statement of Accounts in accordance with the requirements of The Accounts and Audit Regulations 2015. <a href="#">Statement of Accounts   Bradford Council</a></p>
Re-employment of Chief Officers in receipt of a LGPS Pension or a redundancy/ severance payment	<p>The Authority is under a statutory duty to appoint on merit (section 7 Local Government and Housing Act 1989) and has to ensure that it complies with all appropriate employment and equalities legislation. The Authority will always seek to appoint the best available candidate who has the skills, knowledge, experience, abilities and qualities needed for the post. The Authority will therefore consider all applications from candidates to try to ensure the best available candidate is appointed. If a candidate is a former employee in receipt of a LGPS pension or a redundancy payment this will not rule a candidate out from being re-employed by the Authority. If a former employee leaves the Authority by reason of redundancy the individual cannot be reappointed to their old post as it will not exist. The Authority will apply the provisions of the Redundancy Payments (Continuity of Employment in Local Government, etc.) (Modification) Order 1999 regarding the recovery of redundancy payments where appropriate. Pension Regulations also contain provisions to reduce pension payments in certain circumstances to those in receipt of a pension who return to work within the local government service.</p>
Car allowance payment	Chief Officers will be paid Car Allowances in accordance with HMRC rates.
Provision of Mobile Telephones/Communication device/ICT equipment	Where appropriate these will be provided for business use and any work related costs will be met by the Authority.
Professional subscriptions	A professional subscription is only paid if membership is required by statute.

**SENIOR MANAGEMENT STRUCTURE AND SALARY RANGES AT 1 April 2023**

<b>JOB TITLE</b>	<b>GRADE</b>	<b>SALARY RANGE</b>
Chief Executive (current until Autumn 2023)	CEX	£199,472
Chief Executive (new from Autumn 2023)	CEX	£205,000
SD Corporate Resources	SD1	£151,127 – £158,342
SD Children’s Services	SD1	£151,127 – £158,342
SD Adult Social Care	SD1	£151,127 – £158,342
SD Place	SD1	£151,127 – £158,342
<b>CHIEF EXECUTIVE’S OFFICE</b>		
Managing Director of West Yorkshire Pension Fund	SD1	£151,127 – £158,342
Chief Investment Officer	Spot Salary	£199,999
AD of Investments (UK, Overseas, Alternatives) (3)	AD3	£81,734 - £94,000
AD Finance, Admin and Governance	AD3	£81,734 - £94,000
AD Office of the Chief Executive	AD2	£94,000 - £106,268
Director of Public Health	AD1	£106,268 - £112,403
<b>CORPORATE RESOURCES</b>		
Director of Legal & Governance	AD1	£106,268 - £112,403
Director of Finance & IT	Director 1	£116,552 - £128,007
Director of Human Resources	AD1	£106,268 - £112,403
AD Revenues, Benefits & Customer Services	AD2	£94,000 - £106,268
AD Asset & Facilities Management	AD2	£94,000 - £106,268
<b>CHILDREN’S SERVICES</b>		
AD Improvement & Partnerships	AD2	£94,000 - £106,268
AD Schools & Learning	AD2	£94,000 - £106,268
AD SEND & Inclusion	AD2	£94,000 - £106,268
<b>ADULT SOCIAL CARE</b>		
AD People Commissioning & Business Support	AD2	£94,000 - £106,268
AD Adults with Disabilities	AD2	£94,000 - £106,268
AD Older Peoples Services	AD2	£94,000 - £106,268
<b>PLACE</b>		
AD Waste Management, Environmental Health, & Fleet Services	AD2	£94,000 - £106,268
AD Culture, Sport & Leisure	AD2	£94,000 - £106,268
AD Neighbourhoods & Community Services	AD2	£94,000 - £106,268
AD Economic Development & Housing	AD2	£94,000 - £106,268
AD Planning, Transportation & Highways	AD2	£94,000 - £106,268
AD Sustainability	AD3	£81,734 - £94,000
Programme Director City Of Culture	Spot Salary	£120,000